

Agir pour et avec vous

TERRITOIRE PRODUCTIF, INNOVANT ET DURABLE



SIMI 2023

Salon de l'immobilier
d'entreprise

PROGRAMME

du Grand-Orly Seine Bièvre



- **Mardi 12 décembre à 10h30**

sur le stand de Grand Paris Aménagement (D32)
Chantiers et premières livraisons
d'immobilier d'entreprise aux Ardoines à
Vitry-sur-Seine : la concrétisation d'une
ville productive durable



- **Mardi 12 décembre à 12h00**

Inauguration du stand
Les acteurs qui ont fait le développement
économique sur le Territoire en 2023



- **Mercredi 13 décembre à 15h00**

Le Domaine Chérioux, un pôle
d'excellence dédié à l'emploi-formation-
recherche, doté d'un parc paysager
exceptionnel



- **Mercredi 13 décembre à 16h30**

Présentation des projets immobiliers de la
plateforme aéroportuaire de Paris-Orly
par ADP



- **Jeudi 14 décembre à 9h30**

Petit déjeuner du Club immobilier



Inauguration du stand

Les acteurs qui ont fait le développement économique sur le Territoire en 2023



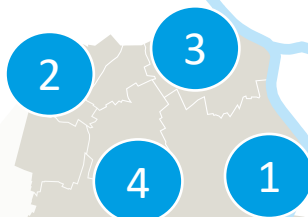
Introduction

Fatah Aggoune,

Conseiller territorial délégué aux
activités productives et à l'immobilier
d'entreprise
du Grand-Orly Seine Bièvre

Projets et réalisations de l'année 2023

Les principales implantations



Les grandes Halles des Ardoines – Vitry-sur-Seine

- **Cyneo**, plateforme du réemploi des matériaux des chantiers de construction sur 2 700 m²
- **Make Ici**, une manufacture collaborative et solidaire dédiée à la filière de production artisanale éco-conçue sur 1 400 m²



Campus tertiaire de l'Aqueduc – Gentilly

- **Infopro Digital**, groupe spécialisé dans l'information et les technologies sur 12500 m²
- **Biocodex**, entreprise pharmaceutique sur 7500 m²



Agro-cité Gagarine-Truillot – Ivry-sur-Seine

- **ESIEA**, école d'ingénieurs spécialisée en informatique ouvrira en 2025 son futur campus sur 8 000 m²



Home – Villejuif

- **L'Efrei**, école d'ingénieurs spécialisée en informatique et en cybersécurité sur 6 700 m²

Projets et réalisations de l'année 2023

Les principaux investissements immobiliers

Campus Grand Parc – Villejuif

- **The Hive**, pose de la 1^{ère} pierre du lot D1A par Kadans Science Partner pour 23 500 m² de laboratoires et bureaux disponibles en 2025
- **Byos**, lancement du chantier des lots B4 et B3B par Crédit Agricole Immobilier pour 28 500 m² de bureaux et laboratoires

Rouget-de-Lisle – Vitry-sur-Seine

- **Vertical Industry**, le programme immobilier mixte et multifonctionnel de 10 000 m² développé par Alsei

Ivry-sur-Seine – Vitry-sur-Seine

- **RIVP**, 3 hôtels d'activités de 5 200 et 8 000 m² à Ivry et 8 000 m² à Vitry

Fresnes

- **Innovespace**, 9 700 m² de locaux d'activités développés par Alsei

Valenton

- **Urban City**, 11 300 m² sur 2 niveaux d'activités développés par Faubourg Promotion

Athis-Mons

- **Othello**, 32 000 m² disponibles en 2025 sur les terrains du Groupe ADP

● Rouget de Lisle à Vitry-sur-Seine : la concrétisation d'un projet économique productif en milieu urbain dense

- **Pierre Bell-Lloch**, Maire de **Vitry-sur-Seine**
- **Nicolas Floreancig**, Directeur opérationnel, **SADEV 94**
- **Jean-Christophe Courné-Noléo**, Président, **Groupe Alsei**

2 – ZAC Rouget de Lisle - Vitry-sur-Seine- Principaux aménagements d'espaces publics



3 – ZAC Rouget de Lisle - Vitry-sur-Seine - Etat d'avancement de l'opération



ALSEI ENTREPRISE, DÉVELOPPEUR IMMOBILIER



75 M €
de CA en 2023

75
collaborateurs

Certifié
ISO 9001 et 14001
depuis 2021

L'IMMOBILIER D'ENTREPRISE : UNE EXPERTISE COMPLÈTE

- ▶ Parcs d'activités
- ▶ Logistique urbaine
- ▶ Parcs logistiques
- ▶ Immeubles de bureaux
- ▶ Commerce
- ▶ Hôtels

ET PARTENAIRE DES TERRITOIRES



VERTICAL INDUSTRY

Grand
Orlyseine
bièvre

ALSEI
IMMOBILIER D'ENTREPRISE

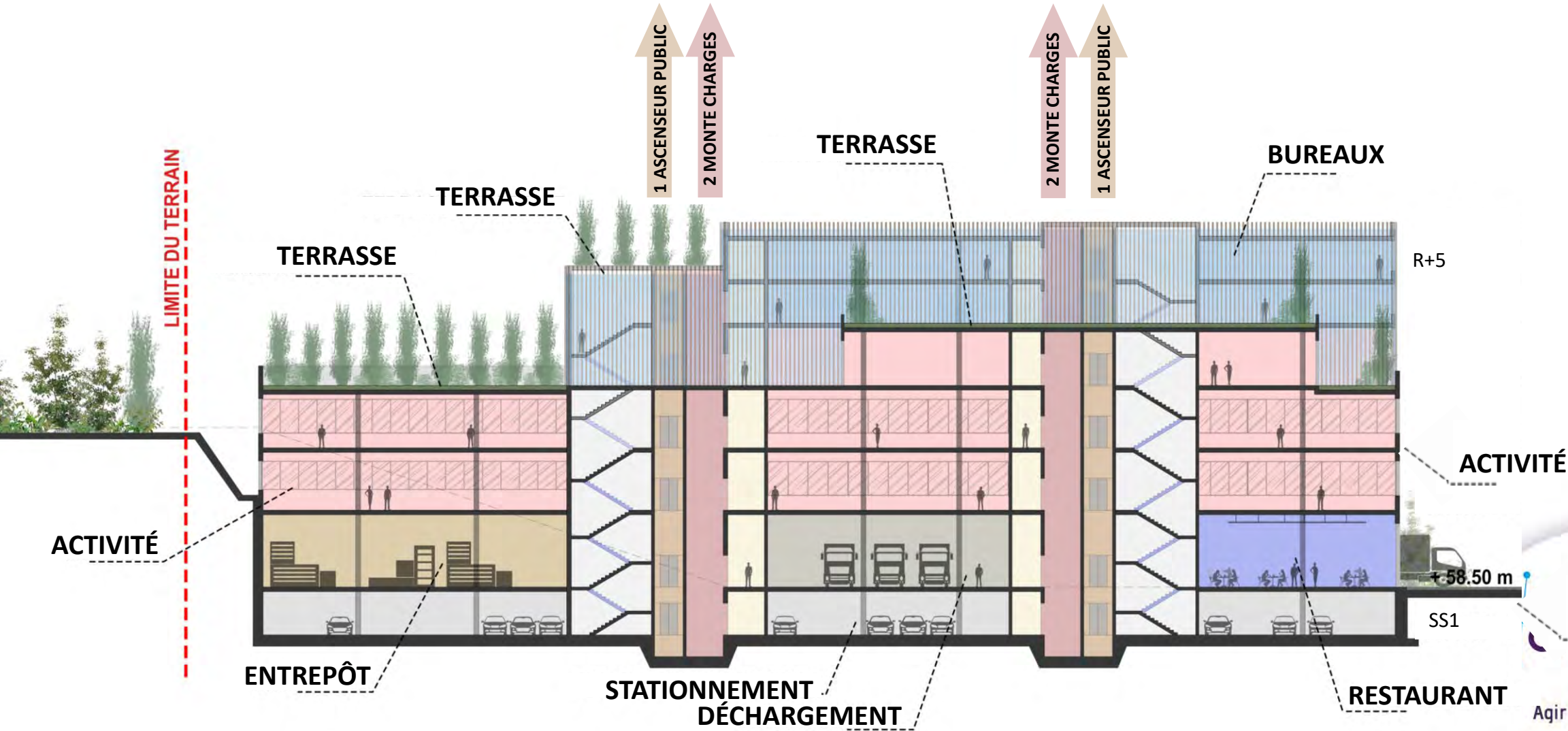
Hôtel industriel de 9 600 m² à Vitry-sur-Seine

- ▶ Situé avenue Rouget de Lisle
- ▶ Accessible T9 Watteau-Rondenay, bus et mobilités douces
- ▶ À toute proximité de l'A86
- ▶ Commerces, locaux d'activités et bureaux
- ▶ Livraison au T4 2025
- ▶ Certifications BiodiverCity, BREEAM, E+C-

Une opération



UN PROGRAMME IMMOBILIER MIXTE, EN VERTICALITÉ



ROUGET DE L'ÎLE LOT D

Programme immobilier mixte de 27 000 m² à Vitry-sur-Seine

- ▶ Situé avenue de Rouget de Lisle
- ▶ Accessible T9 Watteau-Rondenay, bus et mobilités douces
- ▶ À toute proximité de l'A86
- ▶ Locaux d'activités et commerces en site urbain sur 4 niveaux
- ▶ Certifications BiodiverCity et BREEAM

Une opération



INNOVSPACE FRESNES

Parc d'activités de 9 700 m² à Fresnes

- ▶ Situé dans le quartier commercial La Cerisaie
- ▶ À toute proximité de l'A86 et en centre urbain
- ▶ 3 bâtiments de locaux d'activités et commerces sur 2 niveaux
- ▶ Livraison au T1 2024
- ▶ Certifications BiodiverCity et BREEAM
- ▶ Installation photovoltaïque en toiture

Co-promoteur

TRESCO

Investisseurs

FONCIERE
MAGELLAN



UN PARC D'ACTIVITÉS TOUT EN ÉTAGE



BÂTIMENT A

- ▶ RDC : commerces
- ▶ R+1 : locaux d'activités

BÂTIMENT B

- ▶ RDC : artisanat
- ▶ R+1 : mezzanine d'accompagnement

BÂTIMENT C

- ▶ RDC : artisanat
- ▶ R+1 : mezzanine d'accompagnement
- ▶ R+2 : locaux d'activités

- **Le biocluster de Villejuif** : un pôle de rang mondial dédié à la cancérologie
 - **Mathias Doquet-Chassaing**, Directeur général, SADEV 94
 - **Benjamin Garel**, Directeur général, Paris Saclay Cancer Cluster
 - **Franck Hort**, Directeur du développement et **Marine Teyssandier**, Directrice de l'asset management, Kadans Science Partner

PARIS -
SACLAY
CANCER
CLUSTER

FRANCE INNOVATION CANCER

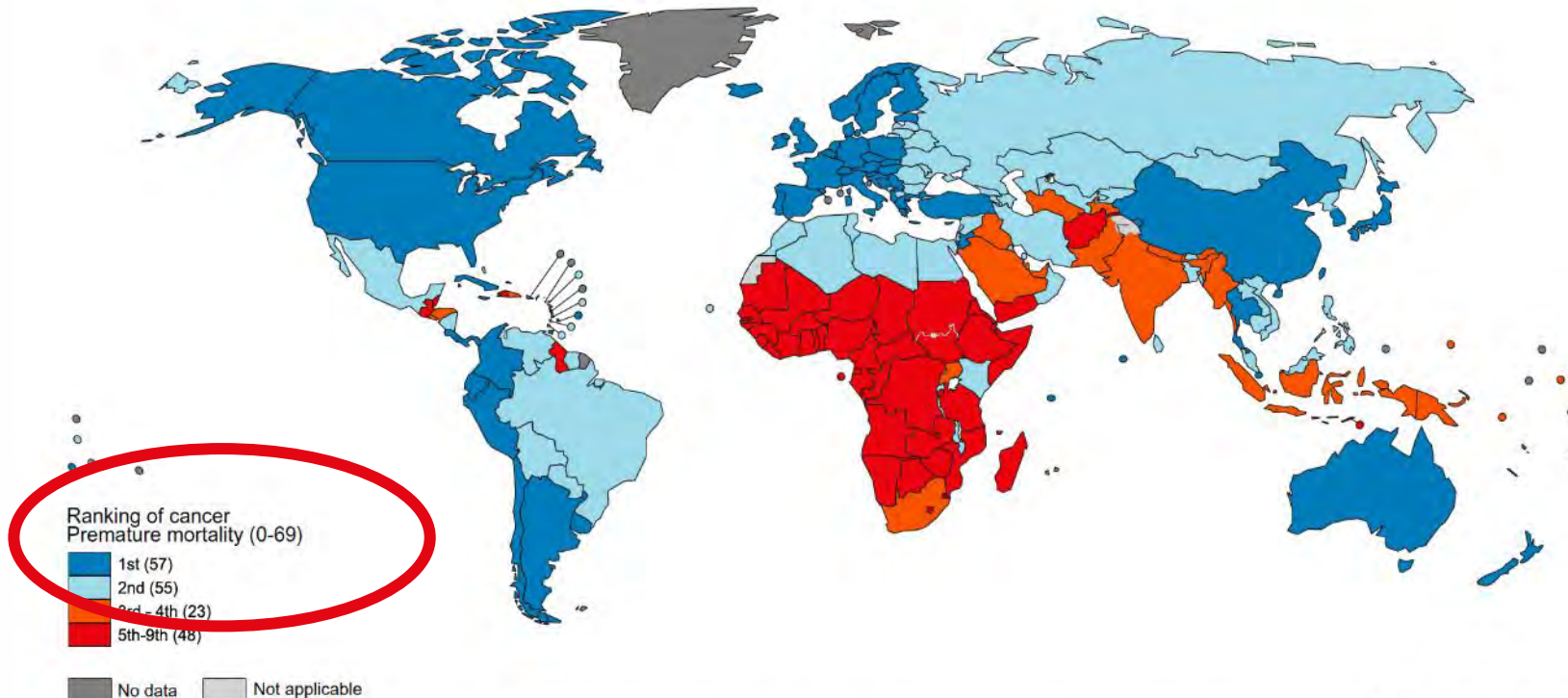


The Paris Saclay Cancer Cluster

PARIS -
SACLAY
CANCER
CLUSTER
FRANCE INNOVATION CANCER

PSCC's ambition

CANCER IS A MAJOR HEALTH ISSUE, ESPECIALLY IN EUROPE



The boundaries and names shown and the designations used on this map do not imply the expression of any opinion whatsoever on the part of the World Health Organization concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Dotted and dashed lines on maps represent approximate border lines for which there may not yet be full agreement.

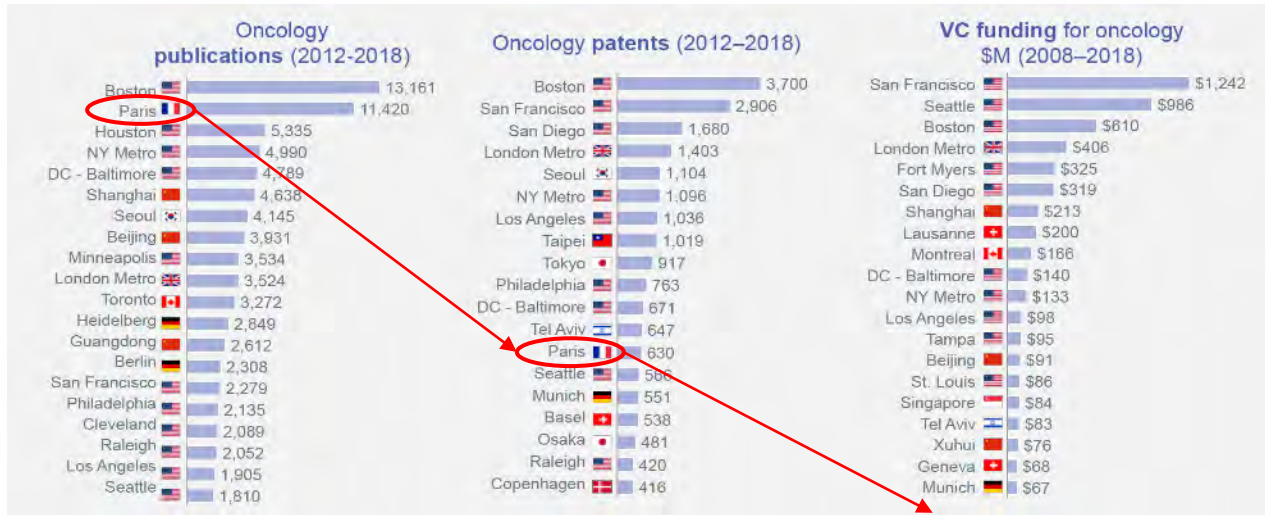
Data source: GHE 2020
Map production: CSU
World Health Organization



1,3M
Deaths per year in EU

+ 25%
new cases expected by 2035 in the UE

FRANCE HAS STRONG ASSETS IN ONCOLOGY BUT HAS BEEN LESS SUCCESSFUL IN TRANSFORMING THEM INTO SOLUTIONS FOR PATIENTS



Source: Thomson Innovation, Web of Science, Derwent Innovation, Quid, Capital IQ



Need for a catalyst to help industrial projects, whatever their stage of development, to bring therapeutic and diagnostic solutions to patients fighting cancer



70-80%
of oncology molecules approved by the FDA in the last 5 years come from start-ups

PARIS -
SACLAY
CANCER
CLUSTER
FRANCE INNOVATION CANCER

THE ROOTS OF THE PSCC

2022: top notch 5 founders joined forces to create the French Cancer Cluster



Leading comprehensive cancer center in Europe
Ranked 6th worldwide



Leading institution for biomedical research and human health



World-class science and technology institute gathering 5 prestigious engineering schools



Leading French biopharmaceutical company both in terms of revenue and investment in R&D in France per year



Research intensive university, ranked 16th WW (1st in the EU) in the Shanghai ranking, including 4 engineering schools

Rapidly joined by first key partners



Only French hospital federation 100% dedicated to the fight against cancer



With 39 university hospitals and 100,000 staff, the AP-HP network receives more than 55,000 cancer patients each year



state-of-the-art cancer hospital (Paris, Orsay, Saint-Cloud) 86 research teams and 18 technological platforms



Network of 510 players in healthcare innovation and the region's leading research institutes and institutions.

THE FRANCE 2030 PROGRAM SUPPORTS THE PSCC TO TURN FRANCE INTO A WORLDWIDE LEADER IN ONCOLOGY



FRANCE 2030

**« Paris Saclay Cancer Cluster »,
premier lauréat de
l'AMI « Biocluster »**



BUILDING A CLUSTER : A SITE POLICY TO MULTIPLY EXCHANGES



100,000 sqm of mixed office/laboratory buildings dedicated to innovation, integrated in a favorable environment at the gateway to Paris

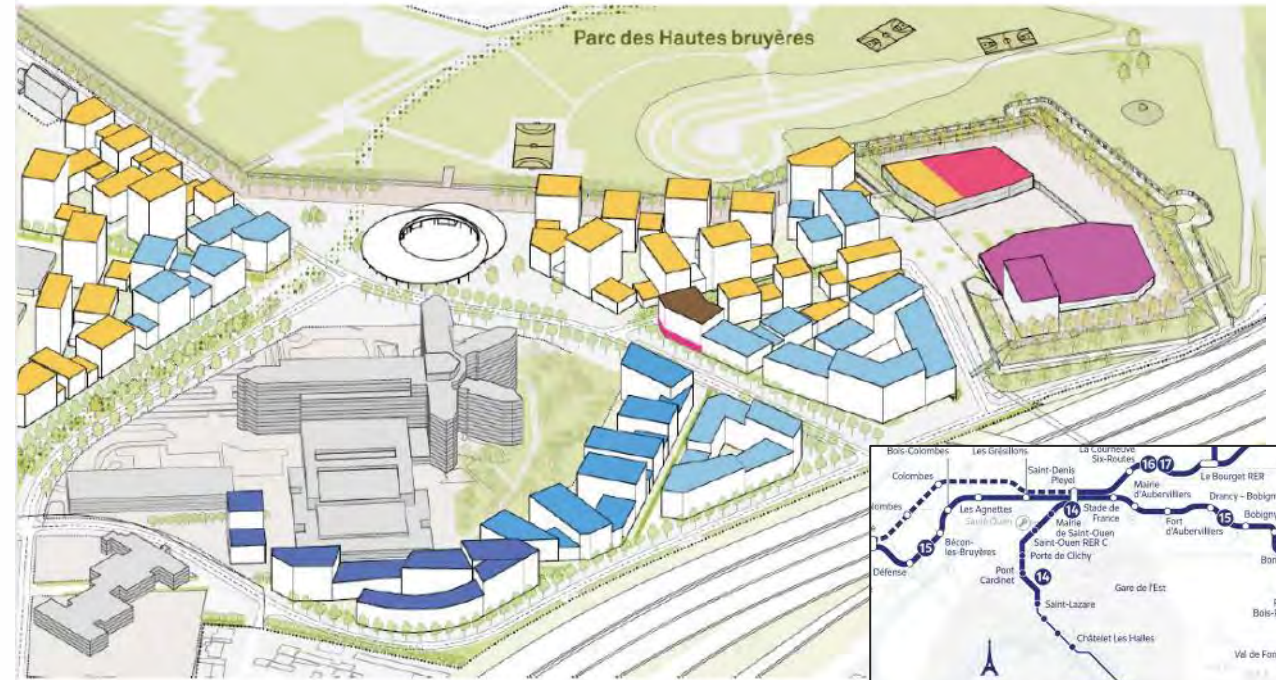


Next to the 1st oncological hospital in Europe, 3rd in the world



20 min

Less than 20 min far from the heart of Paris (Chatelet) thanks to a new subway line



THE AMBITION : BUILD AN ONCO-CLUSTER WITH INTERNATIONAL RECOGNITION

2023 Objectives



A unique combination of **technology platforms and expertise**



A first perimeter of **high-quality real-life data**



A growing community attracting innovative companies and talent



First premises available and a clear vision of the **real estate offer** to come

10 year ambition



Better care for patients and better prevention for populations



New assets available (Tx, Dx, MD)



€150 M / year of venture capital funding



5,000 to 7,500 jobs created
Scale-up of **100** start-up companies

WHY JOINING THE PSCC COMMUNITY AS A BIG PHARMA ?

Play an **active role**
in the dynamism of
innovation against
cancer

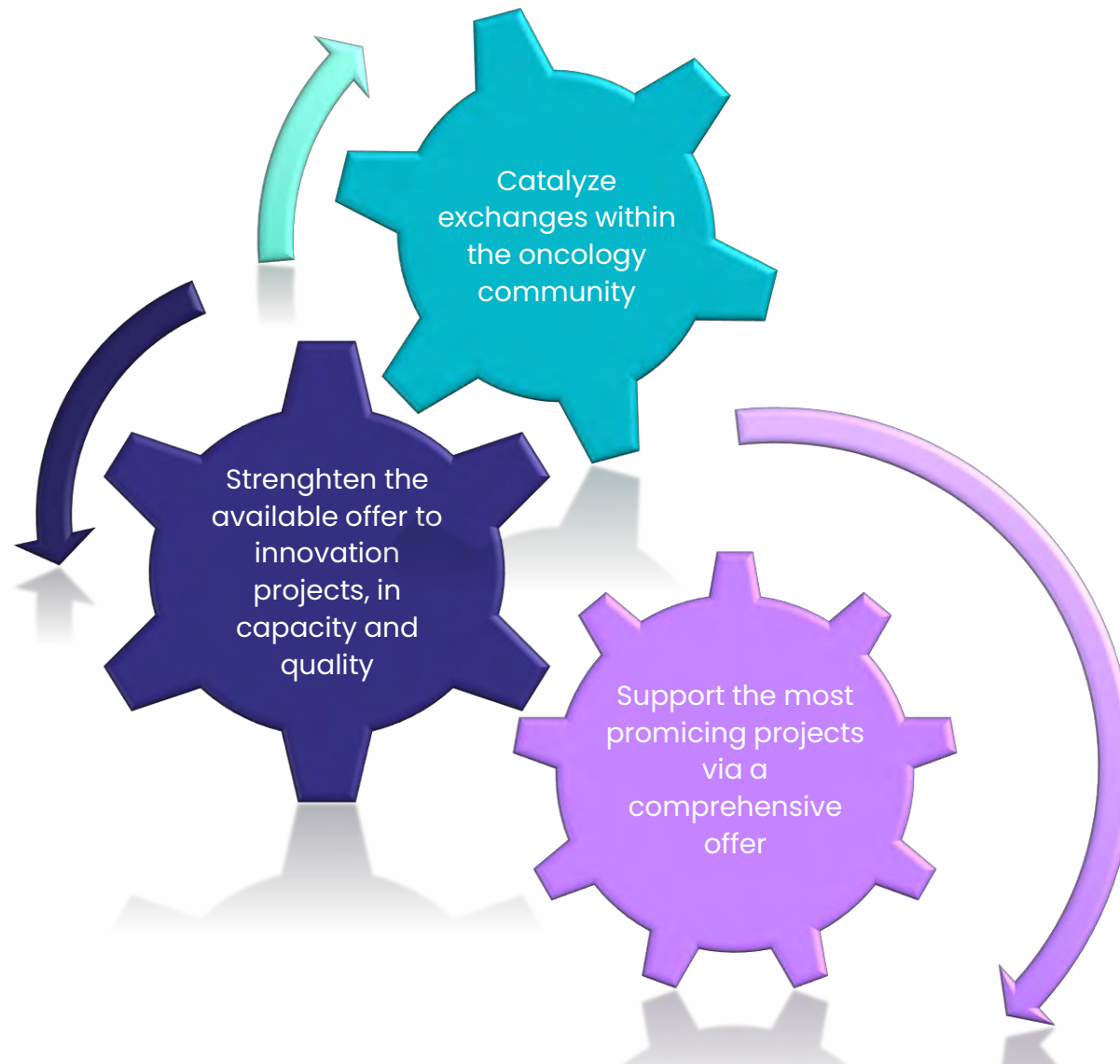
Get **privileged
contacts** with
innovation projects
(start-ups ...)

Benefit from the
PSCC offer for your
own **R&D projects** :
access to experts,
data, samples,
technical
platforms ...

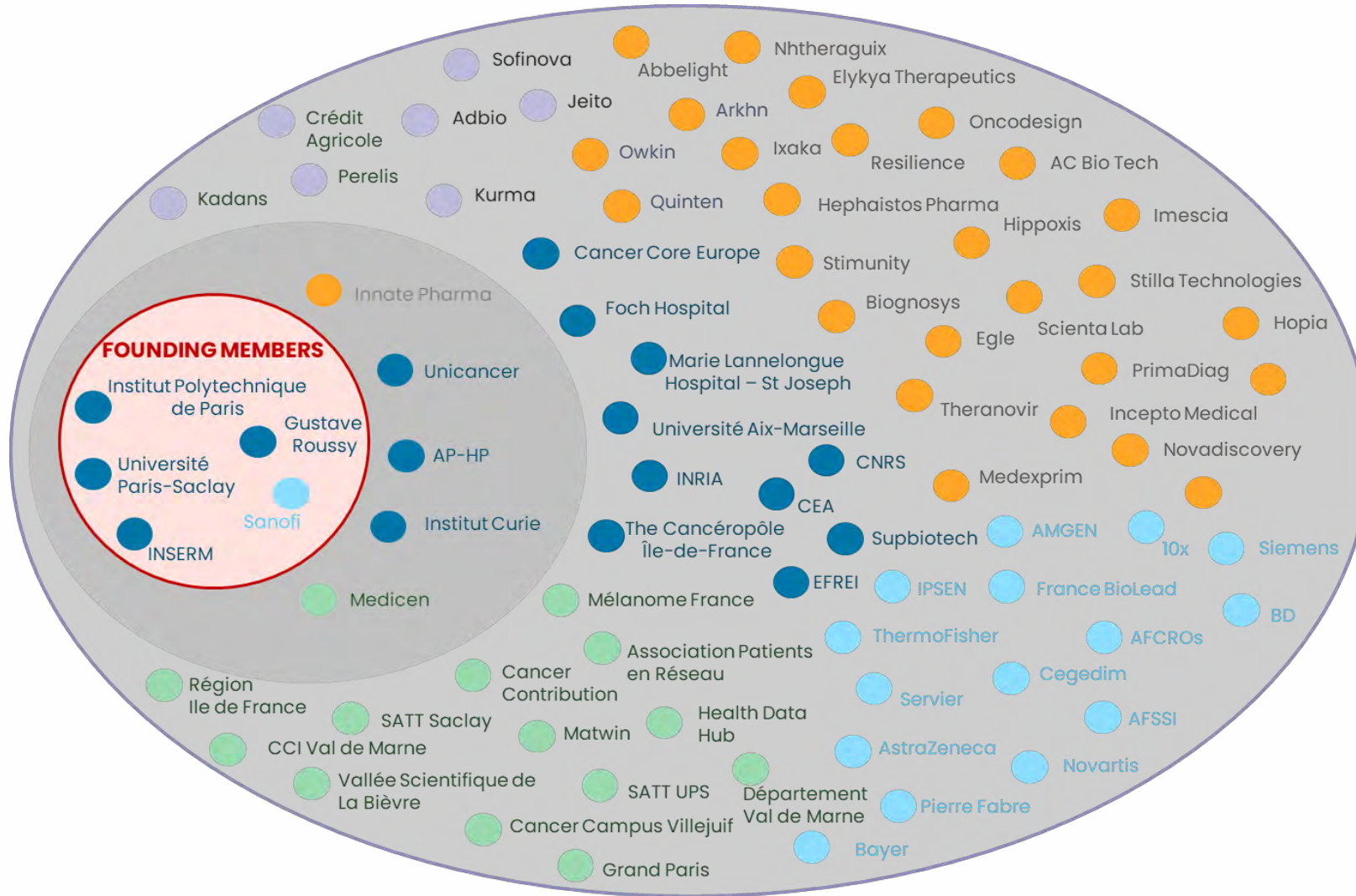
PARIS -
SACLAY
CANCER
CLUSTER
FRANCE INNOVATION CANCER

PSCC's offer

A COMBINATION OF ACTIONS TO ACCELERATE INNOVATION IN THE FIGHT AGAINST CANCER



FACILITATING CONNECTIONS BETWEEN ECOSYSTEM STAKEHOLDERS



They support the PSCC*

- More than 25 start-up companies
- 15 large companies
- More than 15 major Academic institutions
- Local authorities, local development institutions and patient associations
- 7 private investors

*Letters of support provided in 2022

FACILITATING CONNECTIONS BETWEEN ECOSYSTEM STAKEHOLDERS



- A center of excellence at the gateway to Paris, accessible by metro, close to hospitals and universities, attracting experts and talent.
- A place to connect and exchange ideas between players in the ecosystem.
- Permanent or temporary locations for innovative companies.

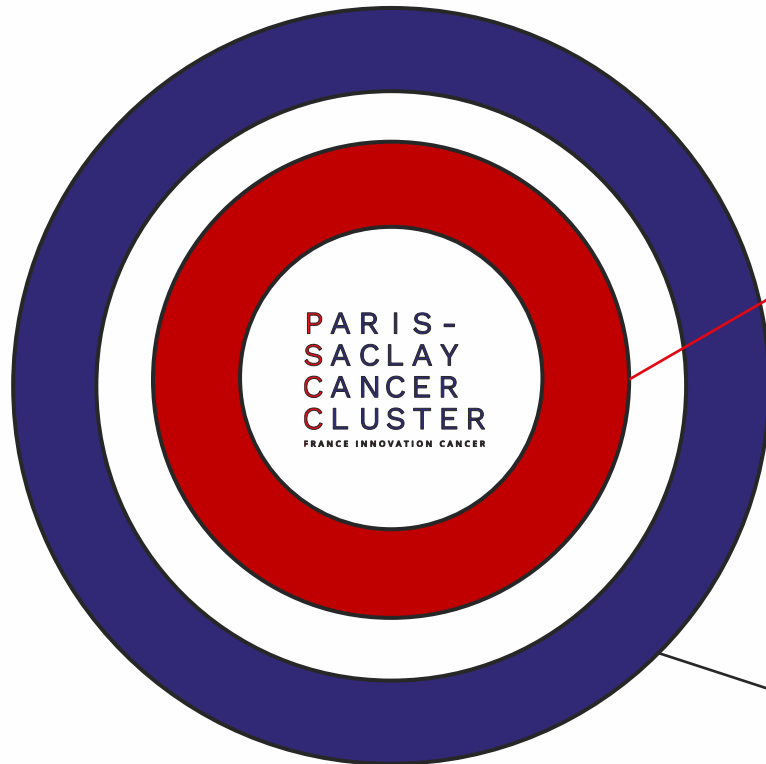


- Ecosystem energizer: organization of events bringing together researchers, industrialists, entrepreneurs, investors, etc.
- Networking and connections
- Community management

PSCC Connect

Our association gathers the players in the economic environment of the PSCC: needs feedback, contributions to the development of the PSCC, catalyst for exchanges (directory, community newsletter, etc.)

STRENGTHENING THE OFFER FROM THE ECOSYSTEM



PSCC Partners offer – Direct support from the PSCC (Financing and quality support)

- Profiling and single-cell (Gustave Roussy)
- Ex-vivo and Models (Gustave Roussy, AP-HP, Marseille Immunopole)
- Bulk Sequencing (Sequoia)
- Cell Therapy (Curie)
- Biotherapy and Bioproduction (MEARY)
- Clinical trials (Gustave Roussy, AP-HP)
- Medtech platforms (AP-HP, Marie Lannelongue)
- Augmented Operating room (AP-HP)

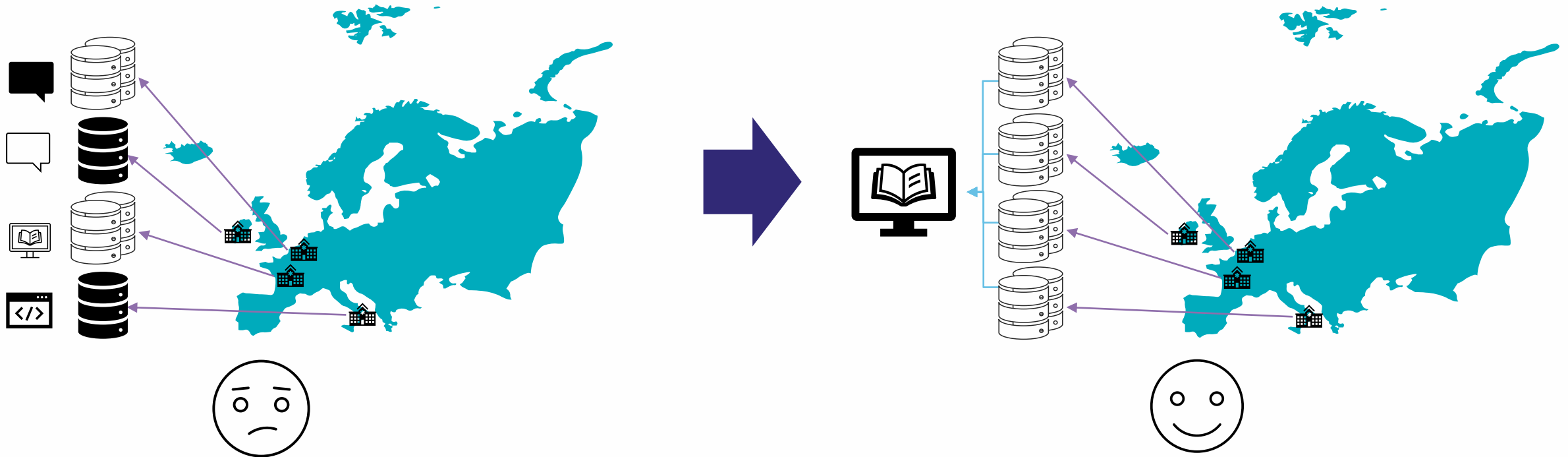
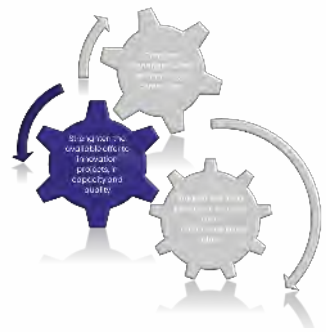
PSCC ecosystem offer – Towards a label

- Orientation towards public and private offer
- Continuous improvement of the ecosystem offering

FOCUS – A FEDERATED DATA NETWORK UNIQUE IN EUROPE

Today and tomorrow, each hospital stores, maintains and structures its data

The PSCC will help each partner hospital to structure its data and make it interoperable



Today : no interoperability

2024 Target: interoperability

AN ACCELERATION OFFER FOR INDUSTRIAL PROJECTS

Top quality support for outstanding projects



Supporting the most promising projects:

- therapeutics
- diagnostics
- medical devices



Academics



Start-ups



SME



Large companies

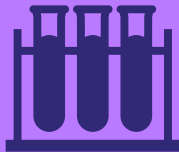
Supporting French as well as international companies contributing to the French economy



Access a comprehensive offer and step by step support to accelerate your project

Build your presence in France and benefit from the support and connections you need to successfully develop your project in Europe.

From early preclinical stages and up to the first clinical phases



A COMPREHENSIVE OFFER, ACCESSIBLE THROUGH A SINGLE POINT OF ENTRY



PSCC's offer ... in
more details

THE SUPPORT AND ORIENTATION OFFICE (SOO)

An experienced team with a background in the industry to support projects

- Personal experience in the development of drugs / DM / diagnostics in oncology
- A transversal vision of the challenges of industrial development
- A desire to be a mentor and contribute

Support in preparing applications



Coaching role, advice to anticipate development stages



Orientation and facilitation role towards platforms and experts



ACCESS TO EXPERTISE AND TRAINING

Facilitated exchanges with the founders and partners of the PSCC of today and tomorrow

A pool of expertise to benefit from one-to-one discussions

Clinic

Biology

Data / AI / Biostat

R&D

Biomedical engineering

Chemistry

Entrepreneurship

Regulatory

Epidemiology

Market Access

A facilitated access to training and talent



Opportunity to attend courses provided by our partner universities and schools as an auditor.



Specific workshops and masterclasses developed for PSCC companies, at very early stages (oncoentrepreneur program) and more mature stages



Developing the culture of entrepreneurship among the students and faculty

A SCIENTIFIC OFFER CARRIED BY RECOGNIZED EXPERTISE

Preclinical platforms

- Profiling and single-cell (Spatial biology, Genomics, Cytometry)
- Ex vivo and models (Organoids, Organ preservation(NPM), ex-vivo trials for immuno-profiling)
- Antibodies screening
- Bulk sequencing

Cell Therapy

- Support at every stage, from target discovery and cell engineering to the transition to clinical phase

Biotherapy and bioproduction

- MEARY Cell and Gene Therapy Center

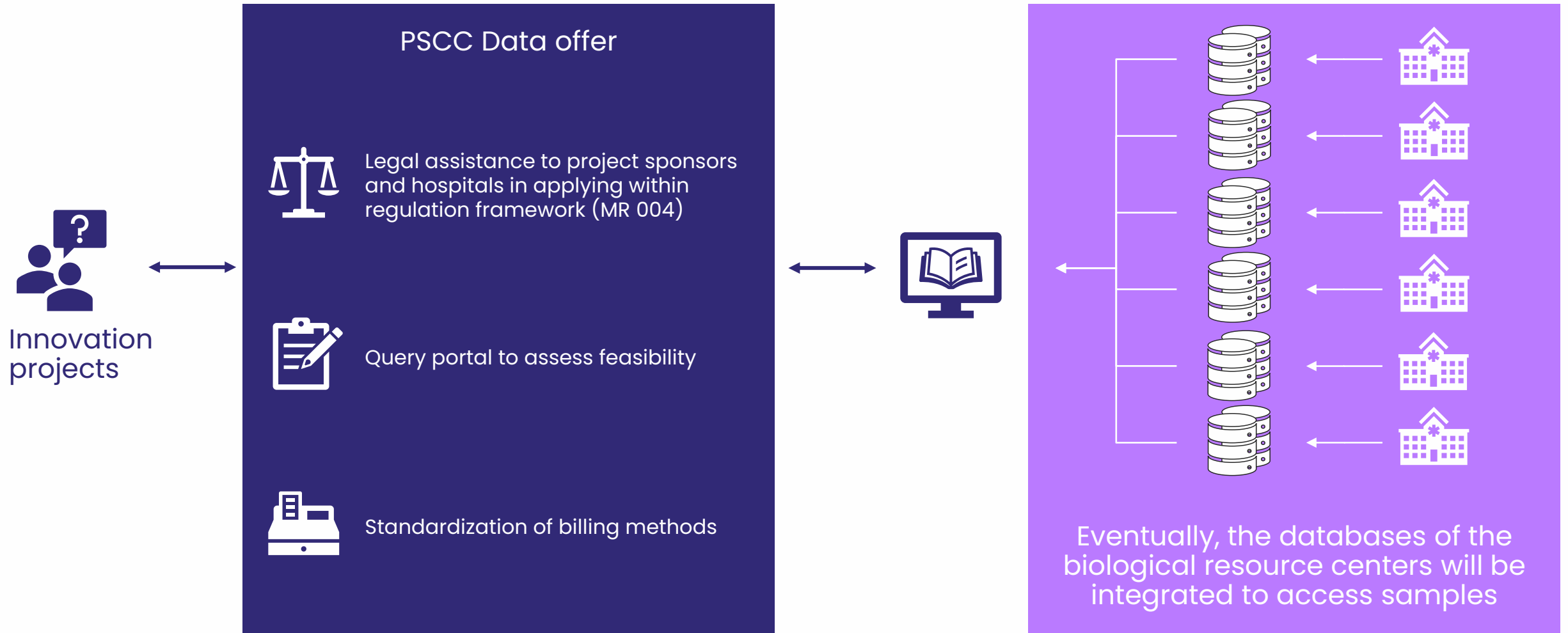
Clinical trials

- Strengthening teams in partner hospitals to accelerate Phase I and II trials
- At the start: GR and AP-HP

Medtech

- Advisory platform
- Testing preclinical and clinical platform
- Augmented operating room

AN ENVIRONMENT TO FACILITATE ACCESS TO DATA FOR RESEARCHERS, INDUSTRY AND HOSPITALS



OFFICE AND LABORATORY PREMISES AT THE GATEWAY TO PARIS

Available in Novembre 2023

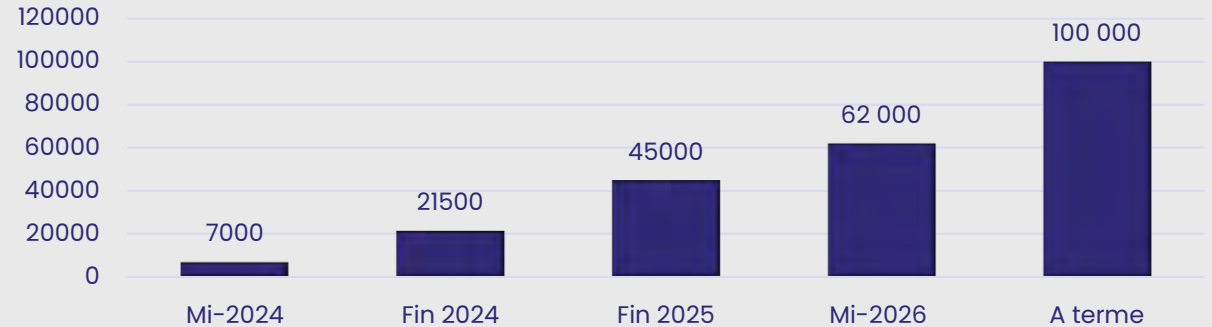
Starting mid-2024

760 sqm of office buildings : open space and meeting rooms



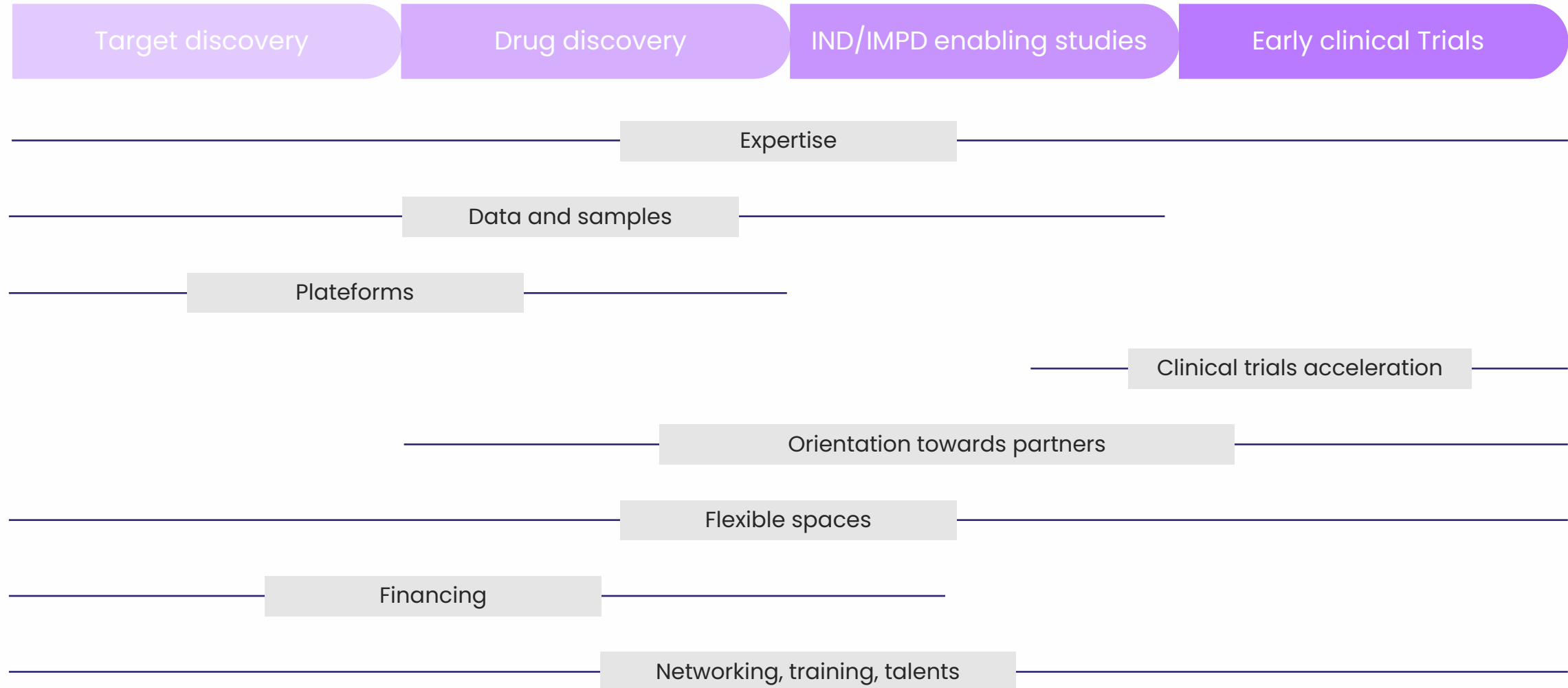
Kremlin Bicêtre

100,000 sqm of mixed office and laboratory buildings built to accommodate industrial projects



AT EACH STAGE OF DEVELOPMENT

An offer that is tailored to the needs of the ecosystem



10 YEARS ON THE ROAD TO SUCCESS

An internationally renowned bio-cluster is not something that can be built up in a single day



Kendall Square
- 1975



Kendall Square
- today

PSCC: a 4-steps development

S1 2023 pre-launch

1st call for applications
Collective & 1st partners
First investments

S2 2023 Launch

SOO
5 platforms

2024-2025 Growth

Innovation quarter
60,000m²
18 platforms

2026-2032 Leadership

Innovation quarter
100,000m²
New partnerships

PSCC governance

THE PSCC GLOBAL GOVERNANCE

Ecosystem

PSCC Connect (Association)

Start-up, biotech, medtech

Pharmaceutical companies

Service and technology companies

Local authorities and institutions

Committee of investors



Committee of patients and caregivers

Foundation

Transversal decision entities

Board of Trustees (Conseil d'Administration)



5 founders



2 local authorities representatives



3 actors from the economic world



4 qualified personalities



1 researcher representative

Executive committee

Experts committees

Strategic Advisory Board

Scientific and Technology Committee

Project Evaluation Committee

Data Governance Committee

Audit committee

Ethics Committee

THE PSCC EXECUTIVE TEAM



Pr Eric Vivier
Chairman

University Professor – Hospital Practitioner, PhD in Immunology from Paris-Saclay University and trained at Harvard. Mixing research and entrepreneurship, he is one of the founders of the biopharmaceutical company Innate Pharma of which he is now Scientific Director.



Benjamin Garel
Executive Director

Polytechnic Engineer, Benjamin worked for several years in the implementation of competitiveness clusters. He then worked in the managing team of several hospitals, including as General Director of the University Hospital of Martinique for 3 ½ years.



Alice de Queylard
Chief Operating Officer

With a degree from a French business school and an American MBA, Alice has been involved for more than 10 years in the design and implementation of innovative projects, in the healthcare sector with a focus on coordination between the players.



Frederic Kurt
Chief Financial Officer

A graduate of the Paris Dauphine University – PSL and a corporate finance specialist, Frédéric began his career in auditing. He then became Chief Financial Officer, and General Secretary of an international group.

A STRATEGIC ADVISORY BOARD TO STRENGTHEN OUR INTERNATIONAL POSITIONING



**Harvey
Lodish**
MIT, USA



**Susan Windham-
Bannister**
MSLC, USA



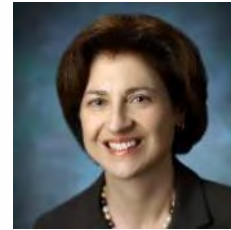
**Solange
Peters**
CHUV, Switzerland



**Fatima
Al-Shahrour**
CNIO, Spain



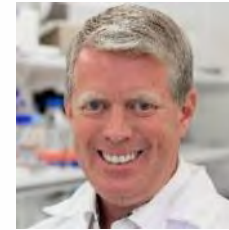
**Ton
Schumacher**
*Netherlands
Cancer Institute,
The Netherland*



**Suzanne L.
Topalian**
*Johns Hopkins
University, USA*



**Christina K.
Yung**
*Indoc Research,
Canada*



**Thomas
Helleday**
Karolinka, Sweden



**Thomas F.
Gajewski**
*University of
Chicago, USA*

A STRONG COLLECTIVE SERVING THE INITIATIVE



PARIS -
SACLAY
CANCER
CLUSTER
FRANCE INNOVATION CANCER

How to contribute ?

HOW TO CONTRIBUTE ?

PSCC Grant

- Direct funding of the PSCC structure to contribute to the implementation of its actions towards the ecosystem
- *Eligible to tax deductions*

In-kind contribution

- Expertise provided to the start-up and SMEs : regulatory, market access, development ...
- Other contributions to be discussed

Projects' Sponsorship

- Sponsorship of selected projects to help them access the PSCC offer
- Modalities to be defined per project ("Golden tickets" model) : partnerships, equity investment ...

Use of the PSCC platforms

- Commitment to use PSCC platforms to develop your own R&D projects, within or without academic cooperations

PARIS -
SACLAY
CANCER
CLUSTER

FRANCE INNOVATION CANCER



Thank you for your
attention



THE HIVE
PARIS SACLAY CANCER CLUSTER





- | | | | | |
|---------------------------------|---------------------------------|--|-------------------------------------|---------------------------------|
| 1 Accès principal | 4 Palier 1 (com. Plot B) | 7 Salles de réunion mutualisées | 10 Terrasse commune | 13 Local déchets |
| 2 Accueil et Coffee Shop | 5 Palier 2 (com. Plot C) | 8 Espace de convivialité | 11 Zone logistique | 14 Parc de stationnement |
| 3 Atrium | 6 Phonebox | 9 Cellule preneur | 12 Stockage fluides spéciaux | |





PARIS-SACLAY
CANCER
CLUSTER
FRANCE INNOVATION CANCER



KADANS
Science Partner

Grand
Orlyseine
bièvre



CHOOSE
PARIS
REGION

GUSTAVE
ROUSSY
CANCER CAMPUS
GRAND PARIS



Lancement de **THE HIVE** Paris Saclay Cancer Cluster

19 octobre 2023

Toute l'effervescence de la recherche réunie dans cet immeuble inédit



- **Ivry-sur-Seine** : une forte dynamique de projets économiques diversifiés

- **Gautier About et Eric Ducher**, Associés fondateurs, **Studio Kremlin**
- **Sébastien Cayeux**, Directeur immobilier, **JCDecaux Holding**

LA KOLON

INCUBATEUR | C O W O R K

A U D I O V I S U E L

I V R Y - S U R - S E I N E





STUDIO KREMLIN

L'USINE À RÊVES

- 4 plateaux de tournage équipés (100 / 300 / 500 / 700 m²)
- 1 plateau de streaming
- 1 régie vidéo
- 1 salle de montage / étalonnage
- 1 studio son Dolby Atmos
- 1 salle de conférence/projection
- 1 500 m² d'open-spaces, de bureaux et de salles de réunion
- 1 food-court (300 couverts)
- Plein de verdure



LA
KOH

un écosystème dédié

des événements réguliers

du conseil, du coaching, de la formation

des espaces de tournage

une cellule de post-production

Grand
Orlyseine
blevrs

Agir pour et avec vous

BUREAUX / SALLES DE RÉUNION

• De 14 m² à 48 m²

• À l'heure, à la journée, à la semaine, au mois, à l'année...

COWORKING

• 130 m² d'open-spaces et de bureaux partagés

• À l'heure, à la journée, à la semaine, au mois, à l'année...

ANIMATION / ACCOMPAGNEMENT

- Conférences, ateliers, tables rondes, master-class, projections, rencontres
- Réseau social interne
- Publication d'appels à projets publics et privés
- Calendrier des aides et subventions
- Conseil & mentorat
- Tarifs préférentiels sur les plateaux et la post-production
- Partenariats publics et privés



LA KOLOK

CE PROJET EST SOUTENU PAR LE FONDS EUROPÉEN DE
DÉVELOPPEMENT RÉGIONAL (FEDER) DE L'UNION EUROPÉENNE

À HAUTEUR DE 488 275,25 €/HT



 Ile de France



25 rue Lénine 94200 Ivry-sur-Seine

07 67 44 78 20

contact@lakolok.paris

<https://lakolok.paris>

IMMEUBLE LA FABRIK

Ivry-sur-Seine

Présentation SIMI 2023

décembre 2023



« LA FABRIK A CERVEAUX »



CONVICTIONS



La Fabrik s'ancre dans un territoire en plein renouveau : Ivry-sur-Seine

La Fabrik bénéficie d'une excellente accessibilité aux transports en commun

La Fabrik est un immeuble neuf dernière génération

La Fabrik a une architecture singulière

La Fabrik est la meilleure équation économique et qualitative à l'échelle de l'Ile de France



ESPACES INTERIEURS DE LA FABRIK



ACTEURS DU PROJET ET COORDONNEES



Propriétaire : SNC Konnexion (filiale de JCDecaux Holding)

JCDecaux Holding

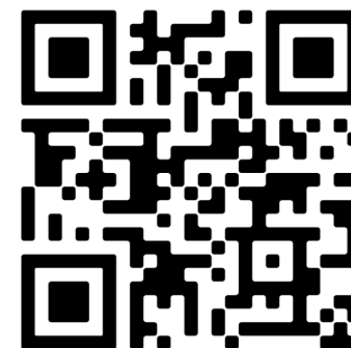
Promoteur : Les Nouveaux Constructeurs

LES NOUVEAUX
CONSTRUCTEURS

Architecte : Emmanuel Combarel Dominique Marrec (ECDM)

ecdm

QR Code :



Sébastien CAYEUX

JCDecaux Holding - Head of Real Estate

sebastien.cayeux@jcdholding.com

06 98 64 28 17

Site internet de l'immeuble : <https://lafabrik-ivry.fr/>



SCAN ME

Agir pour et avec vous

TERRITOIRE PRODUCTIF, INNOVANT ET DURABLE



SIMI 2023

Salon de l'immobilier
d'entreprise

PROGRAMME

du Grand-Orly Seine Bièvre



- **Mardi 12 décembre à 10h30**

sur le stand de Grand Paris Aménagement (D32)
Chantiers et premières livraisons
d'immobilier d'entreprise aux Ardoines à
Vitry-sur-Seine : la concrétisation d'une
ville productive durable



- **Mardi 12 décembre à 12h00**

Inauguration du stand
Les acteurs qui ont fait le développement
économique sur le Territoire en 2023



- **Mercredi 13 décembre à 15h00**

Le Domaine Chérioux, un pôle
d'excellence dédié à l'emploi-formation-
recherche, doté d'un parc paysager
exceptionnel



- **Mercredi 13 décembre à 16h30**

Présentation des projets immobiliers de la
plateforme aéroportuaire de Paris-Orly
par ADP



- **Jeudi 14 décembre à 9h30**

Petit déjeuner du Club immobilier